

C O N F I D E N T I A L

The Director of Central Intelligence  
Washington, D.C. 20505

NIC #5621-83  
4 August 1983

National Intelligence Council

MEMORANDUM FOR: WAOCC Members

FROM : David Y. McManis  
National Intelligence Officer for Warning

SUBJECT : On-Site Visits

1. At the [ ] Conference we agreed that watch officer orientation visits among our various facilities were important for us all. The purpose of this letter is to describe plans and solicit your support for the first series of quarterly visits by watch officers to facilities serving operations, intelligence, crisis management and communications functions.

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2. The goals of these on-site visits are many and benefit each of us in the warning community. Dialogue is stimulated as our watch officers meet each other and the paramount importance of operations and intelligence interface during crises is reinforced. I am convinced these visits will foster cooperation, team building, and will broaden professional perspectives of persons serving in critically important jobs.

3. Minimal disruption of each center's daily work is important. Consequently I am planning for only a two- to three-day period each quarter when we can collectively accommodate visits. Each center would be asked to provide a briefing or informal talk and walkthrough for the visiting party and two watch officers to tour other centers. Of course, the presentation of your center's operation will be totally up to you. Time spent at each facility will vary depending on the size of your operation and on scheduling constraints.

4. Our first series of visits should be to The White House Situation Room and Crisis Management Facility, State Department Operations Center and INR Watch Office, CIA Operations Center, Defense NMCC and NMIC, the Department of Treasury Facility, FBIS and NSA National SIGINT Operations Center.

5. I propose that our first visit be held 24-26 August. My project officer, [ ] will contact each of you by phone shortly after you receive this letter and solicit specific dates and times.

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*David Y. McManis*  
David Y. McManis

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1 August 1983

SUBJECT: On-Site Visits

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